



**Patterson**  
Health Center

**Hospital District #6 Harper County**  
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***Mission Statement: Hospital District #6 provides high quality, patient, and family centered health and wellness services in partnership with our communities.***

**HD#6 HOSPITAL BOARD REGULAR MEETING**  
March 26, 2026 – 5:15 p.m. – Patterson Health Center, Large Conference Room

**PRESENT:**

**Board of Directors**

Jan Lanie, Dick Aldis, Jerid Befort, Tim Penner, Pam Fallis, Kristin Stoughton

**PHC** Lori Allen, COO; Sandra Owen Campbell, CFO; Kim Barwick, HR Director; Amber Speer, RN,  
QA/Infection Control/Risk Manager

**Guests**

**CALL TO ORDER** The meeting of the Hospital Board was called to order at 5:15 p.m.

**PUBLIC COMMENTS:** None

**BOARD EDUCATION or PRESENTATIONS:** inReach Rehab – Erin Finke, Interim Physical Therapy Manager, was introduced. Finke provided a summary of initiatives in the department since partnering with PHC March 1, 2026.

**NEW BUSINESS: Driggs Design** – They were the original company that designed the lagoon during the build. Analysis has been completed on various environmental contributors to the issues with the lagoon. Ground water is entering the lagoon through the clay barrier. This issue was not identified through the initial ground surveys completed. Various options were reviewed with KDHE resulting in two opportunities to address the issue. Quotes have been provided for each. Once a selection is made regarding which option then Driggs Design will begin communications with KDHE to obtain approval.

**APPROVAL OF MINUTES:** Minutes from the regular board meeting on February 26, 2026, were presented for approval. Motion to approve as presented by Penner; seconded by Lanie; motion carried unanimously.

**DEPARTMENT REPORTS, POLICY REVIEW & APPROVAL:**

Med/Surg Sara Stedy Life Policy – the lift was a purchased made from the 2026 capital budget. The device is intended for short transfer of patients who can stand on their own and are able to bear weight on one leg. The lift does not require electricity or batteries and is lighter and easier to move around requiring only one staff member to be able to use it. The facility has two other lifts to accommodate patients outside these parameters.

Infection Prevention Policies and Procedures – The policies are presented with no changes as part of their biennial review.

Risk Management Plan Review and Approval – As required by Kansas Department of Health and Environment the plan has been reviewed and recommended for annual approval by the Hospital Board with no changes to the Plan.

Plant Services Policies and Procedures – The policies are presented with no changes as part of their biennial review.

All policies and the Risk Management Plan were approved as presented. Motion by Penner; seconded by Stoughton. Motion carried unanimously.

#### **MEDICAL STAFF AND CREDENTIALING REPORT:**

The Executive Medical Staff met on March 25, 2026, to consider credentialing applications from:

**Election of Officers:** Chief of Staff– Ethan Leavitt, DO; Vice Chief of Staff – Nizar Kibar, MD

**New Appointment Applications:** Craig Copelin, CRNA; Joseph McBeain, CRNA; Stephen Moyer, APRN.

**Re-appointment:** Husam Bakdash, MD; Pamela Braxton-Davis, MD

The medical staff officers, new and reappointment applications were recommended for Board approval by the Executive Medical Staff. The board approved the medical staff activity and privileges as presented. Motion by Fallis, seconded by Befort. Motion carried unanimously

#### **OPERATIONS REPORTS:**

Risk Management/Quality Assurance/Infection Control – No report

Heritage Estates:

- **Facility & Unit Updates** - Sun Room renovations and construction are underway. Apartment 12 is complete; the unit is now staged and open for prospective resident tours.
- **Census & Marketing** - One high-interest prospective resident has been identified. Staff are currently coordinating with family members to navigate the transition and address the individual's hesitations. Three tours were conducted during this period. No admissions resulted, as all three individuals required a higher level of care than what is currently provided at Heritage Estates.
- **Staff Development** – A staff member is scheduled to attend a professional development workshop on March 31, 2026, focused on enhancing resident programming.

COO:

- **Maintenance Department:** Noah Thomas was promoted to Facility Maintenance Director on March 9th. He has been with the team for two years. The department is currently recruiting for a new maintenance team member to fill the vacancy left by Thomas' promotion.
- **340B Legislation (SB 284):** Progress on SB 284 (unlimited contract pharmacy arrangements) is stalled following an abrupt House adjournment. The window for passage is closing quickly. This bill is critical for PHC's revenue and its ability to provide affordable medications and essential rural health services. Leadership is encouraged to contact House members to urge a floor vote. The Senate has already passed the measure.
- **Marketing & Digital Updates:** Birket is refreshing provider profiles and several service pages (Radiology, Lab, Clinic, etc.) on the PHC website. New applications are in development for the Wellness Centers to help members track workouts and check-ins. Birket is available to provide a live demo of these apps at next month's meeting.

- **Wound Care Success:** The team received the Excellence in Patient Satisfaction Award from Restorix Health for the second half of 2025. The team maintained a patient satisfaction score of 96% or higher for two consecutive quarters.

**CEO:**

- **Strategic Grants & Partnerships:** Rural Health Transformation Program (RHTP): PHC is the lead applicant for a regional coalition grant (including local EMS, pharmacies, and health departments). The application is due April 3, 2026.
- **Clinically Integrated Network (CIN):** Administration is evaluating two options (KU CIN and Cibolo CIN) to enhance value-based care. This builds on last year's ACO success, which generated \$150,000 in shared savings revenue.
- **Departmental Transitions & Achievements:** Physical Therapy: InReach Rehab has officially assumed management. Dr. Erin Finke is on-site bi-weekly to oversee the transition and recruitment efforts.
- **Emergency Department:** The ED has successfully achieved Level IV Trauma Certification. The Board expressed congratulations to Crissa Foley and the trauma team for meeting these rigorous national standards.
- **Pain Management:** Administration is currently evaluating long-term strategic options for the pain management service line. The goal of this review is to ensure the program continues to meet patient care standards while maximizing operational and financial efficiencies. Further updates will be provided as the evaluation progresses.
- **2026 Heritage Estates Financial Outlook:** Management noted an expected increase in expenses for Heritage Estates due to previously deferred renovations. Operational losses may mirror 2024/2025 levels if residency numbers do not improve. As previously addressed, Heritage Estates resident rates will increase by 5% effective September 1, 2026.
- **Mobile Clinic:** Services in Argonia and Norwich will be discontinued by June 1, 2026, due to low volume and stagnant growth. PHC will maintain its mobile presence at the Harper County Health Department every Wednesday.
- **Cafeteria:** Updated pricing has been implemented to ensure the long-term sustainability of dietary services while maintaining staff affordability.
- **The HUB Committee:** A tour of the former Harper Hospital was provided. The committee believes they have investors who may be interested in the building.
- **Mammography:** Fundraising efforts are underway for the purchase of a new Mammography machine. The goal is to raise funds for a new machine for purchase in 2027. The Harper County Health Foundation has generously offered to hold donations until we are ready to purchase. To date, PHC has approximately \$75,000 raised from kind donors who rerouted their dialysis funds to support mammography as well as a donation from the First Congregational Church of Anthony.

**FINANCIAL STATEMENTS:**

Campbell reported on February 2026 Financials. February's activity in cash accounts was reviewed, that included payments received and expenses paid out. With February only having 28 days in the month compared to other months with 30/31 days, financials are impacted both on the revenue and expense side. Payments received from insurance and patients were \$1,410,321. Additional other revenue included Provider Assessment payments and contract revenue from Harper County Health Department. February included two payrolls paid. Days Cash on Hand decreased to 173 days. Patient Accounts

Receivable increased with a total AR balance of \$3,325,823 and AR Days at 35.90. Gross Patient Revenue for February was \$2,076,171. Inpatient revenue decreased for the month with 31 patient days and has a YTD decrease of \$83,879.00. Swingbed revenue decreased for the month by \$12,019 with 89 patient days. Outpatient Revenue also saw a decrease in revenue for the month of \$36,786 but has a YTD increase of \$220,157 or 9.46% compared to February 2025. Total Operating Revenue has a YTD increase of 1.57% or \$56,830 compared to February 2025. Total Operating Expenses decreased for the month with total expenses of \$2,107,338. Net Loss of \$125,497 was reported for the month of February 2026 with a YTD loss of \$444,211.

Accounts payable for February were \$1,853,232.41. Motion by Fallis; seconded by Aldis to approve accounts payable. Motion carried unanimously.

**HARPER COUNTY HEALTH FOUNDATION (HCHF):** Brenda Shue and Lauri Patterson were re-elected to the board with Lisa Mathes and Megan Ricke added as members at large. Jessica Hunt with the Patterson Family Foundation resigned, creating an opening on the Foundation board.

Funding in the amount of \$2000 was provided to the Department on Aging to go toward trips to the doctor for dialysis patients. The March Move resulted in 79 participants. The deadline for scholarships was set for April 1 to coincide with school scholarships. The Foundation completed its donation of defibrillators in Attica. The Foundation will be focusing on the importance of organ donation.

**NEW BUSINESS:** Bylaws Amendment – a proposal to change the nominating structure for board vacancies at the annual meeting is being presented which removes the structure of a nominating committee transitioning to that being an internal board function with the Hospital Board Chairperson appointing board members to serve on the nominating committee. In accordance with the Hospital Bylaws, the revision is being proposed at this meeting with approval at the April meeting.

Annual meeting schedule – Bylaws state that the meeting will be held during the month of May with the date and time to be determined by the Hospital Board. Discussion following regarding the date of the 2026 annual meeting. The meeting was scheduled for May 14, 2026, at 5:15 p.m.

Board terms open for election at the May annual meeting include the positions held by Tim Penner and Kristin Stoughton.

**UNFINISHED BUSINESS:** None

**ADJOURNMENT:** There was no further business, and the meeting adjourned to 7:10 p.m. Motion made by Lanie; seconded by Aldis. Motion carried unanimously.

  
Kara Bello, Secretary

Approved by the Board 4-23-2026 (Date)